FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

Year Ended March 31, 2005

SEP 2 6 2005

OCAL AUDIT & FINANCE DIV

## Michigan Dept. of Treasury, Local Audit & Finance Division 496 (3-98). Formerly L-3147 AUDITING PROCEDURES REPORT

Issue under P.A. 2 of 1968, as ame							
Local Government Type		Local Governmer			Count		
City  Township  Villa	ge LI Other Opinion Date	Township of		nt Report Submitted to		lhoun	
March 31, 2005	May 19, 2	005	September		Jule.		
We have audited the financial statements of this local unit of government and rendered an opinion on financial statements prepared in accordance with the Statements of the Governmental Accounting Standards Board (GASB) and the <i>Uniform Reporting Format for Financial Statements for Counties and Local Units of Government in Michigan</i> by the Michigan Department of Treasury.  We affirm that:							
We affirm that:							
1. We have complied with the	ne <i>Bulletin for</i> i	the Audits of Loc	al Units of Gov	rernment in Michiga	an asher	pis@dh L	003
2. We are certified public ac	countants reg	istered to practic	e in Michigan.				. not DIV
We further affirm the followir the report of comments and	ig. "Yes" resp recommendati	onses have beei ions	n disclosed in t	he financial statem	entalia.	anding th	e <del>notes,</del> or in
You must check the applicat	ole box for eac	h item below.					
☐ yes ☒ no 1. Certair	component u	nits/funds/agenc	ies of the local	unit are excluded	from the	financial	statements.
•	are accumulat gs (P.A. 275 o		or more of this	s unit's unreserved	fund ba	lances/re	etained
	are instances ( as amended).	of non-compliand	ce with the Unif	orm Accounting ar	ıd Budge	eting Act	(P.A. 2 of
yes 🗵 no 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act.							
yes 🗵 no 5. The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]).							
☐ yes ☒ no 6. The local unit has been delinquent distributing tax revenues that were collected for another taxing unit.				her taxing			
yes 🗵 no 7. The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during they year).							
	* * * * * *			P.A. 266 of			
☐ yes ☒ no 9. The loc	cal unit has no	t adopted an inve	estment policy	as required by P.A	. 196 of	1997 (M	CL 129.95).
					т	о Ве	Not
We have enclosed the t	ollowing:			Enclosed	Fon	warded	Required
The letter of comments and	recommenda	tions.		X			
Reports on individual federa	al financial ass	istance program	s (program aud	dits).			X
Single Audit Reports (ASLGU).							
Certified Public Accountant (Firm Name)							
Campbell, Kusterer & Co., P.C. Street Address City State Zip							
	512 N. Lincoln, Suite 100, P.O. Box 686 Bay City MI 48707						
Cauphell, Kustoner i Co. P.C.							

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### CAMPBELL, KUSTERER & CO., P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

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#### INDÈPENDENT AUDITOR'S REPORT

May 19, 2005

To the Township Board Township of Tekonsha Calhoun County, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of Township of Tekonsha, Calhoun County, Michigan as of and for the year ended March 31, 2005, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Township of Tekonsha's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Township of Tekonsha, Calhoun County, Michigan as of March 31, 2005, and the respective changes in financial position thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 1, the Township has implemented a new financial reporting model, as required by the provisions of GASB Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments,* as of April 1, 2004.

The Management's Discussion and Analysis and budgetary comparison information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the Township's basic financial statements. The other supporting information described in the accompanying table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, it is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Caupbell, Kusterer : Co., P.C.

CAMPBELL, KUSTERER & CO., P.C.

**Certified Public Accountants** 

### MANAGEMENT'S DISCUSSION AND ANALYSIS For the year ended March 31, 2005

The Management's Discussion and Analysis report of the Township of Tekonsha covers the Township's financial performance during the year ended March 31, 2005.

#### FINANCIAL HIGHLIGHTS

Our financial status remained stable over the last year. Net assets at March 31, 2005, totaled \$889,309.68 for governmental activities. Overall total capital assets remained approximately the same.

Overall revenues were \$251,955.60 from governmental activities. Governmental activities had a \$7,523.47 increase in net assets.

We did not incur any new debt.

#### **OVERVIEW OF FINANCIAL STATEMENTS**

This annual report consists of three parts, management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the Township and the notes to the financial statements.

The first two statements are entity-wide financial statements and provide both long and short-term information about our overall financial status. These statements present governmental activities.

The remaining statements are fund financial statements, which focus on individual parts of the Township in more detail.

The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

#### **ENTITY-WIDE FINANCIAL STATEMENTS**

The entity-wide statements report information about the Township as a whole using accounting methods used by private companies. The statement of net assets includes all of the Township's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

The two entity-wide statements report net assets and how they have changed. Net assets are the difference between the entity's assets and liabilities and this is one method to measure the entity's financial health or position.

Over time increases/decreases in the entity's net assets are an indicator of whether financial position is improving or deteriorating.

To assess overall health of the entity you may also have to consider additional factors such as tax base changes, facility conditions and personnel changes.

All of the activities of the Township are reported as governmental activities. This includes the General Fund, the Library Fund, the Cemetery Perpetual Care Fund, the Agency Fund, and the Current Tax Collection Fund.

### MANAGEMENT'S DISCUSSION AND ANALYSIS For the year ended March 31, 2005

#### **FUND FINANCIAL STATEMENTS**

The fund financial statements provide more detailed information about the Township's funds, focusing on significant (major) funds not the Township as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Township Board also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

The Township has the following types of funds:

Governmental funds: All of the Township's activities are included in the governmental category. These funds are presented on the modified accrual basis, which is designed to show short-term financial information. You will note that the differences between the Township's entity-wide statements and the fund statements are disclosed in reconciling statements to explain the differences between them. The Township's governmental activities include the General Fund, the Library Fund, and the Cemetery Perpetual Care Fund.

#### FINANCIAL ANALYSIS OF THE TOWNSHIP AS A WHOLE

Our cash position in the governmental activities remains strong.

#### FINANCIAL ANALYSIS OF THE TOWNSHIP'S FUNDS

The General Fund pays for most of the Township's governmental services with total expenditures of \$167,076.14.

#### CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

The Township's governmental activities invested \$0 in capital assets.

The Township's governmental activities paid \$0 of principal on long-term debt.

#### KNOWN FACTORS AFFECTING FUTURE OPERATIONS

The future of state revenue sharing is very clouded and it represents a significant portion of our income.

#### CONTACTING THE TOWNSHIP'S MANAGEMENT

This financial report is designed to provide our taxpayers, creditors, investors and customers with a general overview of the Townships finances and to demonstrate the Township's accountability for the revenues it receives. If you have any questions concerning this report please contact the Township Clerk or Township Treasurer at 517-767-3366, or P.O. Box 91, Tekonsha, Michigan 49092.

# GOVERNMENT-WIDE STATEMENT OF NET ASSETS March 31, 2005

Governmental Activities
427 686 37
14 775 06
14 173 00
442 461 43
222 222 22
682 000 00
(233 233 32)
448 766 68
<u>891 228 11</u>
<u>1 918 43</u>
1 019 42
1 918 43
***************************************
<del>_</del>
1 918 43
448 766 68
470 00
440 073 00
889 309 68
891 228 11

## GOVERNMENT-WIDE STATEMENT OF ACTIVITIES Year ended March 31, 2005

		Program Revenue	Governmental Activities
	Expenses	Charges for Services	Net (Expense) Revenue and Changes in Net Assets
FUNCTIONS/PROGRAMS			
Governmental Activities:	00 504 00		(00.504.00)
Legislative	28 564 69	-	(28 564 69)
General government	81 658 17	30 761 82	(50 896 35)
Public safety	76 791 07	7 916 30	(68 874 77)
Public works	4 986 74	778 71	(4 208 03)
Culture and recreation	<u>52 431 46</u>	6 416 52	(46 014 94)
Total Governmental Activities	244 432 13	45 873 35	(198 558 78)
General Revenues:			
Property taxes			120 102 14
State revenue sharing			72 486 39
Interest			2 492 92
Miscellaneous			11 000 80
Total General Revenues			206 082 25
Change in net assets			7 523 47
Net assets, beginning of year			881 786 21
Net Assets, End of Year			<u>889 309 68</u>

#### BALANCE SHEET – GOVERNMENTAL FUNDS March 31, 2005

	<u>General</u>	Library	Other Funds	Total
<u>Assets</u>				
Cash in bank	369 297 10	57 919 27	470 00	427 686 37
Taxes receivable	10 393 57	4 381 49	*	<u>14 775 06</u>
Total Assets	379 690 67	62 300 76	470 00	442 461 43
Liabilities and Fund Equity				
Liabilities:				
Accounts payable	1 918 43	-		<u>1 918 43</u>
Total liabilities	<u>1 918 43</u>	-	-	1 918 43
Fund equity:				
Fund balances:				
Reserved for cemetery Unreserved:	<b>-</b>	-	470 00	470 00
Undesignated	377 772 24	62 300 76	•	440 073 00
Total fund equity	377 772 24	62 300 76	470 00	440 543 00
Total Liabilities and Fund Equity	379 690 67	<u>62 300 76</u>	470 00	442 461 43

#### RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS March 31, 2005

TOTAL FUND BALANCES - GOVERNMENTAL FUNDS

440 543 00

Amounts reported for governmental activities in the statement of net assets are different because -

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet:

> Capital assets at cost Accumulated depreciation

682 000 00 (233 233 32)

TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES

889 309 68

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS Year ended March 31, 2005

	General	Library	Other Funds	Total
Revenues:				
Property taxes	73 397 59	46 704 55	-	120 102 14
Licenses and permits	9 925 13	-	***	9 925 13
State revenue sharing	69 928 14	2 558 25	-	72 486 39
Penal fines	-	6 416 52	-	6 416 52
Charges for services – PTAF	16 943 49	-	-	16 943 49
Charges for services – cemetery	11 809 50	-	-	11 809 50
Interest	2 164 01	328 91	-	2 492 92
Special assessments	778 71	_	-	778 71
Miscellaneous	3 971 31	6 988 29	41 20	11 000 80
Total revenues	188 917 88	62 996 52	41 20	<u>251 955 60</u>
Expenditures:				
Legislative:				
Township Board	28 564 69	-	-	28 564 69
General government:				
Supervisor	6 264 59	-	-	6 264 59
Elections	5 826 42	-	-	5 826 42
Assessor	13 196 73	-		13 196 73
Clerk	9 652 34	-	-	9 652 34
Board of Review	606 58	-	-	606 58
Treasurer	10 520 57	-	-	10 520 57
Building and grounds	4 486 07	-	41 20	4 527 27
Cemetery	19 884 94	-	-	19 884 94
Tax roll	1 645 40	-	-	1 645 40
Public safety:				
Fire protection	49 719 67	-	-	49 719 67
Planning and zoning	4 319 40	-	-	4 319 40
Protective inspection Public works:	7 402 00	-	-	7 402 00
Drains	4 186 31	_	_	4 186 31
Street lights	800 43	_	_	800 43
Culture and recreation:	555 15		-	000 43
Library		52 431 46	_	<u>52 431 46</u>
Total expenditures	167 076 14	52 431 46	41 20	219 548 80
Excess of revenues				
over expenditures	21 841 74	10 565 06	-	32 406 80
Fund balances, April 1	355 930 50	<u>51 735 70</u>	470 00	408 136 20
Fund Balances, March 31	<u>377 772 24</u>	62 300 76	470 00	440 543 00

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year ended March 31, 2005

#### NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS

32 406 80

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation

Depreciation Expense Capital Outlay

(24 883 33)

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES

7 523 47

### NOTES TO FINANCIAL STATEMENTS March 31, 2005

#### Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Township of Tekonsha, Calhoun County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

#### Reporting Entity

The financial statements of the Township contain all the Township funds that are controlled by or dependent on the Township's executive or legislative branches.

The reporting entity is the Township of Tekonsha. The Township is governed by an elected Township Board. As required by generally accepted accounting principles, these financial statements present the Township as the primary government.

#### Government-Wide and Fund Financial Statements

The government-wide financial statements, (the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the Township's government-wide activities are considered governmental activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items not properly included among program revenues are reported as general revenue.

Major individual governmental funds are reported as separate columns in the fund financial statements.

#### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, restricted resources are applied first.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

### NOTES TO FINANCIAL STATEMENTS March 31, 2005

#### Note 1 - Summary of Significant Accounting Policies (continued)

#### **Governmental Funds**

#### General Fund

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

#### Special Revenue Fund

This fund is used to account for specific governmental revenues requiring separate accounting because of legal or regulatory provisions or administrative action.

#### Permanent Fund

The Cemetery Perpetual Care Fund is used to account for amounts received for maintenance of the cemetery.

#### Fiduciary Funds

The Current Tax Collection Fund and the Agency Fund are used to account for assets held as an agent for others.

#### Assets, Liabilities and Net Assets or Equity

Bank deposits and investments – Cash and cash equivalent investments include cash on hand, demand deposits, certificates of deposit and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

#### Receivables

Receivables have been recognized for all significant amounts due to the Township. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

#### Inventories

Inventories of supplies are considered to be immaterial and are not recorded.

#### **Property Taxes**

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls. The 2004 tax roll millage rate was 2.8625 mills, and the taxable value was \$37,480,111.00.

### NOTES TO FINANCIAL STATEMENTS March 31, 2005

#### Note 1 - Summary of Significant Accounting Policies (continued)

#### **Encumbrances**

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

#### **Capital Assets**

115/2

Capital assets are defined by the Township as assets with an initial cost of more than \$1,500.00 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings, additions and improvements Furniture and equipment

25-30 years 20 years

#### Compensated Absences (Vacation and Sick Leave)

Employees are not allowed to accumulate vacation and sick pay.

#### Post-employment Benefits

The Township provides no post-employment benefits to past employees.

#### **Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### Accounting Change

Effective April 1, 2004, the Township implemented the provisions of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments (GASB No. 34). Changes to the Township's financial statements as a result of GASB No. 34 are as follows:

A Management's Discussion and Analysis (MD&A) section providing analysis of the Township's overall financial position and results of operations has been included.

Government-wide financial statements (Statement of Net Assets and Statement of Activities) prepared using the full accrual accounting for all the Township's activities have been provided.

Capital assets in the governmental activities column of the Statement of Net Assets include net assets totaling \$448,766.68.

### NOTES TO FINANCIAL STATEMENTS March 31, 2005

#### Note 2 - Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these financial statements:

- 1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Township Board for consideration.
- The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- 4. The budgets are adopted at the activity level by a majority vote of the Township Board.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Township Board.
- 7. The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- The budgeted amounts shown in these financial statements are the originally adopted budgets with all amendments that were approved by the Township Board during the fiscal year.

#### Note 3 - Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Township Board has designated two banks for the deposit of Township funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Township's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

Carrying
Amounts
432 530 29

**Total Deposits** 

### NOTES TO FINANCIAL STATEMENTS March 31, 2005

#### Note 3 - Deposits and Investments (continued)

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

	Bank <u>Balances</u>
Insured (FDIC) Uninsured and Uncollateralized	204 595 45 234 448 67
Total Deposits	<u>439 044 12</u>

The Township of Tekonsha did not have any investments as of March 31, 2005.

#### Note 4 - Capital Assets

Capital asset activity of the Township's Governmental activities for the current year was as follows:

Governmental Activities:	Balance 4/1/04	Additions	Deletions	Balance 3/31/05
Land	10 000 00	-	-	10 000 00
Buildings	280 000 00	-		280 000 00
Equipment	392 000 00	-		392 000 00
Total	682 000 00	-	-	682 000 00
Accumulated Depreciation	(208 349 99)	(24 883 33)	_	(233 233 32)
Net Capital Assets	<u>473 650 01</u>	(24 883 33)		448 766 68

#### Note 5 - Pension Plan

The Township does not have a pension plan.

#### Note 6 - Deferred Compensation Plan

The Township offers its employees a deferred compensation plan created in accordance with IRC Section 457. The plan, available to employees, permits them to defer a portion of their current salary until future years. The deferred compensation is not available to the employees until termination, retirement, death or unforeseeable emergency.

#### Note 7 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### Note 8 - Building Permits

As of March 31, 2005, the Township had building permit revenues of \$7,916.30 and building permit expenses of \$7,402.00.

#### <u>BUDGETARY COMPARISON SCHEDULE – GENERAL FUND</u> Year ended March 31, 2005

_	Original Budget	Final Budget	Actual	Variance with Final Budget Over (Under)
Revenues:				
Property taxes	31 000 00	31 000 00	73 397 59	42 397 59
Licenses and permits	14 000 00	14 000 00	9 925 13	(4 074 87)
State revenue sharing	60 000 00	44 000 00	69 928 14	25 928 14
Charges for services – PTAF	12 000 00	12 000 00	16 943 49	4 943 49
Charges for services – cemetery	4 000 00	4 000 00	11 809 50	7 809 50
Interest	2 000 00	2 000 00	2 164 01	164 01
Special assessments	8 000 00	3 000 00	778 71	(2 221 29)
Miscellaneous	3 000 00	1 000 00	3 971 31	2 971 31
Total revenues	134 000 00	111 000 00	188 917 88	77 917 88
Expenditures:				
Legislative:				
Township Board	27 440 00	37 970 00	28 564 69	(9 405 31)
General government:				, ,
Supervisor	6 355 00	6 355 00	6 264 59	(90 41)
Elections	10 000 00	12 700 00	5 826 42	(6 873 58)
Assessor	14 700 00	14 700 00	13 196 73	(1 503 27)
Clerk	9 775 00	10 175 00	9 652 34	(522 66)
Board of Review	700 00	700 00	606 58	(93 42)
Treasurer	10 650 00	10 650 00	10 520 57	(129 43)
Building and grounds	4 000 00	4 500 00	4 486 07	(13 93)
Cemetery	26 650 00	26 650 00	19 884 94	(6 765 06)
Tax roll	1 500 00	2 300 00	1 645 40	(654 60)
Public safety:				(**************************************
Fire protection	50 526 00	50 526 00	49 719 67	(806 33)
Planning and zoning	6 600 00	7 570 00	4 319 40	(3 250 60)
Protective inspection	-	7 500 00	7 402 00	(98 00)
Public works:				(00 00)
Drains	5 000 00	5 000 00	4 186 31	(813 69)
Street lights	57 400 00	1 100 00	800 43	(299 57)
Contingency _	10 000 00	10 000 00		(10 000 00)
Total expenditures	241 296 00	208 396 00	<u>167 076 14</u>	(41 319 86)
Excess (deficiency) of revenues				
over expenditures	(107 296 00)	(97 396 00)	21 841 74	119 237 74
Fund balance, April 1	107 296 00	97 396 00	355 930 50	<u>258 534 50</u>
Fund Balance, March 31		_	377 772 24	377 772 24

#### BUDGETARY COMPARISON SCHEDULE - LIBRARY FUND Year ended March 31, 2005

	Original Budget	Final Budget	Actual	Variance with Final Budget Over (Under)
Revenues:				
Property taxes	35 000 00	35 000 00	46 704 55	11 704 55
State revenue sharing	1 500 00	1 500 00	2 558 25	1 058 25
Penal fines	7 000 00	7 000 00	6 416 52	(583 48)
Interest	500 00	500 00	328 91	(171 09)
Miscellaneous	2 000 00	2 000 00	6 988 29	4 988 29
Total revenues	46 000 00	46 000 00	62 996 52	16 996 52
Expenditures: Culture and recreation:				
Library	82 000 00	82 000 00	<u>52 431 46</u>	(29 568 54)
Total expenditures	82 000 00	82 000 00	<u>52 431 46</u>	(29 568 54)
Excess (deficiency) of revenues over expenditures	(36 000 00)	(36 000 00)	10 565 06	46 565 06
Fund balance, April 1	36 000 00	36 000 00	<u>51 735 70</u>	<u> 15 735 70</u>
Fund Balance, March 31	-		<u>62 300 76</u>	62 300 76

#### GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended March 31, 2005

Township Board:	
Salaries	2 035 49
Supplies	1 434 98
Audit and legal	9 479 82
Printing and publishing	1 553 30
Payroll taxes	866 69
Insurance	9 011 00
Memberships and dues	697 58
Miscellaneous	3 485 83
	28 564 69
Supervisor:	
Salary	5 952 04
Miscellaneous	312 55
	6 264 59
Elections:	
Wages	2 714 50
Professional services	915 19
Supplies	1 816 00
Printing and publishing	380 73
	5 826 42
Assessor:	
Contracted services	11 870 04
Miscellaneous	1 326 69
	13 196 73
Clerk:	
Salary	9 140 47
Miscellaneous	511 87
	9 652 34
Board of Review:	
Miscellaneous	606 58
Treasurer:	
Salary	10 420 04
Miscellaneous	100 53
<b>—</b>	10 520 57
Building and grounds:	
Operating	4 486 07
Cemetery:	
Salaries	600 00
Contracted services	18 841 79
Miscellaneous	<u>443 15</u>
Tarradh	19 884 94
Tax roll:	
Supplies	516 40
Miscellaneous	1 129 00
Fire protections	<u> </u>
Fire protection:	
Contracted services	49 719 67

#### GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended March 31, 2005

Planning and zoning	4 319 40
Protective inspection	7 402 00
Drains at large	4 186 31
Street lighting: Utilities	800 43
Total Expenditures	167 076 14

#### <u>LIBRARY FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE</u> Year ended March 31, 2005

Penal fines       6 416 52         Interest       328 91         Miscellaneous       6 988 25         Total revenues       62 996 52         Expenditures:       Culture and recreation:         Library:       Salaries       14 212 31         Books       7 399 91         Payroll taxes       1 924 95         Rent       21 027 50         Repairs and maintenance       839 76         Supplies       723 70         Dues       852 42         Utilities       4 026 15         Miscellaneous       1 424 76         Total expenditures       52 431 46         Excess of revenues over expenditures       10 565 06         Fund balance, April 1       51 735 70	Revenues:	
State revenue sharing       2 558 25         Penal fines       6 416 55         Interest       328 95         Miscellaneous       6 988 25         Total revenues       62 996 52         Expenditures:       Culture and recreation:         Library:       Salaries       14 212 31         Books       7 399 91         Payroll taxes       1 924 95         Rent       21 027 50         Repairs and maintenance       839 76         Supplies       723 70         Dues       852 42         Utilities       4 026 15         Miscellaneous       1 424 76         Total expenditures       52 431 46         Excess of revenues over expenditures       10 565 06         Fund balance, April 1       51 735 70	Property taxes	46 704 55
Penal fines       6 416 52         Interest       328 94         Miscellaneous       6 988 25         Total revenues       62 996 52         Expenditures:       Culture and recreation:         Library:       Salaries       14 212 31         Books       7 399 91         Payroll taxes       1 924 95         Rent       21 027 50         Repairs and maintenance       839 76         Supplies       723 70         Dues       852 42         Utilities       4 026 15         Miscellaneous       1 424 76         Total expenditures       52 431 46         Excess of revenues over expenditures       10 565 06         Fund balance, April 1       51 735 70		2 558 25
Interest       328 94         Miscellaneous       6 988 25         Total revenues       62 996 52         Expenditures:       Culture and recreation:         Library:       Salaries       14 212 31         Books       7 399 91         Payroll taxes       1 924 95         Rent       21 027 50         Repairs and maintenance       839 76         Supplies       723 70         Dues       852 42         Utilities       4 026 15         Miscellaneous       1 424 76         Total expenditures       52 431 46         Excess of revenues over expenditures       10 565 06         Fund balance, April 1       51 735 70		6 416 52
Miscellaneous       6 988 29         Total revenues       62 996 52         Expenditures:       Culture and recreation:         Library:       Salaries         Books       7 399 91         Payroll taxes       1 924 95         Rent       21 027 50         Repairs and maintenance       839 76         Supplies       723 70         Dues       852 42         Utilities       4 026 15         Miscellaneous       1 424 76         Total expenditures       52 431 46         Excess of revenues over expenditures       10 565 06         Fund balance, April 1       51 735 70	Interest	328 91
Expenditures:  Culture and recreation:  Library:  Salaries  Books  Payroll taxes  Rent  Repairs and maintenance  Supplies  Dues  Utilities  Miscellaneous  Excess of revenues over expenditures  Excess of revenues over expenditures  Excess of Repairs and maintenance  14 212 31  14 212 31  14 212 31  15 21 22  17 399 91  21 027 50  839 76  839 76  839 76  839 76  840 26 15  14 24 76  15 24 31 46  Excess of revenues over expenditures  Excess of revenues over expenditures  Fund Balance, April 1  51 735 70	Miscellaneous	6 988 29
Culture and recreation:         Library:       34 212 31         Books       7 399 91         Payroll taxes       1 924 95         Rent       21 027 50         Repairs and maintenance       839 76         Supplies       723 70         Dues       852 42         Utilities       4 026 15         Miscellaneous       1 424 76         Total expenditures       52 431 46         Excess of revenues over expenditures       10 565 06         Fund balance, April 1       51 735 70	Total revenues	62 996 52
Library:     Salaries     Books     Payroll taxes     Rent     Repairs and maintenance     Supplies     Dues     Utilities     Miscellaneous  Total expenditures  Excess of revenues over expenditures  Library:     14 212 31     17 399 91     1924 95     Rent     21 027 50     839 76     839 76     849 42     4026 15     Miscellaneous  Total expenditures  Excess of revenues over expenditures  Fund Balance, April 1  Solvent Release Means 24	Expenditures:	
Salaries       14 212 31         Books       7 399 91         Payroll taxes       1 924 95         Rent       21 027 50         Repairs and maintenance       839 76         Supplies       723 70         Dues       852 42         Utilities       4 026 15         Miscellaneous       1 424 76         Total expenditures       52 431 46         Excess of revenues over expenditures       10 565 06         Fund Balance, April 1       51 735 70	Culture and recreation:	
Books	Library:	
Payroll taxes       1 924 95         Rent       21 027 50         Repairs and maintenance       839 76         Supplies       723 70         Dues       852 42         Utilities       4 026 15         Miscellaneous       1 424 76         Total expenditures       52 431 46         Excess of revenues over expenditures       10 565 06         Fund balance, April 1       51 735 70		14 212 31
Rent       21 027 50         Repairs and maintenance       839 76         Supplies       723 70         Dues       852 42         Utilities       4 026 15         Miscellaneous       1 424 76         Total expenditures       52 431 46         Excess of revenues over expenditures       10 565 06         Fund balance, April 1       51 735 70		7 399 91
Repairs and maintenance Supplies Dues Utilities Miscellaneous  Total expenditures  Excess of revenues over expenditures  Fund balance, April 1  Say 76 723 70 852 42 4 026 15 4 026 15 1 424 76 52 431 46 51 735 70		1 924 95
Supplies       723 70         Dues       852 42         Utilities       4 026 15         Miscellaneous       1 424 76         Total expenditures       52 431 46         Excess of revenues over expenditures       10 565 06         Fund balance, April 1       51 735 70		21 027 50
Dues Utilities Miscellaneous  Total expenditures  Excess of revenues over expenditures  Fund balance, April 1  State 142 4 76  852 42 4 026 15 1 424 76  52 431 46  53 70  54 735 70		839 76
Utilities Miscellaneous  Total expenditures  Excess of revenues over expenditures  Fund balance, April 1  Supplemental March 24		723 70
Miscellaneous  Total expenditures  Excess of revenues over expenditures  Fund balance, April 1  51 735 70		
Total expenditures  52 431 46  Excess of revenues over expenditures  10 565 06  Fund balance, April 1  51 735 70		
Excess of revenues over expenditures  10 565 06  Fund balance, April 1  51 735 70	Miscellatieous	1 424 76
Fund balance, April 151 735 70	Total expenditures	52 431 46
Fund Delenge March 24	Excess of revenues over expenditures	10 565 06
Fund Balance, March 31	Fund balance, April 1	51 735 70
	Fund Balance, March 31	<u>62 300 76</u>

#### BALANCE SHEET – PERMANENT FUND March 31, 2005

<u>Assets</u>	Cemetery Perpetual Care
Cash in bank	470 00
Total Assets	470 00
Liabilities and Fund Balances	
Liabilities	-
Fund balances: Reserved	470 00
Total Liabilities and Fund Balances	470 00

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – PERMANENT FUND Year ended March 31, 2005

Revenues:	Cemetery Perpetual  Care
Miscellaneous	41 20
Total revenues	41 20
Expenditures – Cemetery	41 20
Excess of revenues over expenditures	-
Fund balance, April 1	470 00
Fund Balance, March 31	470 00

# COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES – ALL AGENCY FUNDS Year ended March 31, 2005

	Balance 4/1/04	Additions	Deductions	Balance 3/31/05
CURRENT TAX COLLECTION FL	DND			
<u>Assets</u>				
Cash in Bank		<u>1 246 515 06</u>	<u>1 246 515 06</u>	•
Liabilities				
Due to other funds Due to other units		114 452 40 1 132 062 66	114 452 40 1 132 062 66	<u>-</u>
Total Liabilities	-	<u>1 246 515 06</u>	<u>1 246 515 06</u>	_
AGENCY FUND				
<u>Assets</u>				
Cash in Bank	3 475 07	12 556 28	<u>11 187 43</u>	4 843 92
<u>Liabilities</u>				
Due to other funds Due to other units	3 475 07	1 010 06 11 546 22	1 010 06 10 177 37	- 4 843 92
Total Liabilities	3 475 07	<u>12 556 28</u>	11 187 43	4 843 92
TOTALS - ALL AGENCY FUNDS				
<u>Assets</u>				
Cash in Bank	3 475 07	<u>1 259 071 34</u>	<u>1 257 702 49</u>	4 843 92
Liabilities				
Due to other funds Due to other units	<u>3 475 07</u>	115 462 46 1 143 608 88	115 462 46 1 142 240 03	- 4 843 92
Total Liabilities	3 475 07	1 259 071 34	1 257 702 49	4 843 92

### CAMPBELL, KUSTERER & CO., P.C.

#### CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA

512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707 TEL (989) 894-1040 FAX (989) 894-5494

AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDAT

SCEP 9 6 2005

May 19, 2005

LOCAL AUDIT & FINANCE UIV.

To the Township Board Township of Tekonsha Calhoun County, Michigan

We have audited the financial statements of the Township of Tekonsha for the year ended March 31, 2005. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

### <u>AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES</u>

We conducted our audit of the financial statements of the Township of Tekonsha in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

To the Township Board Township of Tekonsha Calhoun County, Michigan

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

#### SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

#### **OTHER COMMUNICATIONS**

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

#### **GASB 34 IMPLEMENTATION**

The Governmental Accounting Standards Board issued a new reporting model for governmental units which was required to be implemented for the fiscal year ended March 31, 2005. The implementation of this pronouncement for the Township of Tekonsha began with the year ended March 31, 2005. The daily operations and recording transactions did not change significantly, however, the Township is required to maintain additional records for the year end adjustments to the final presentation format.

#### COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

#### **SEGREGATION OF DUTIES**

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Township's financial statements and this communication of these matters does not affect our report on the Township's financial statements, dated March 31, 2005.

To the Township Board Township of Tekonsha Calhoun County, Michigan

#### **SUMMARY**

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

Caupbell, Kusterer: Co., P.C.

CAMPBELL, KUSTERER & CO., P.C.

**Certified Public Accountants**